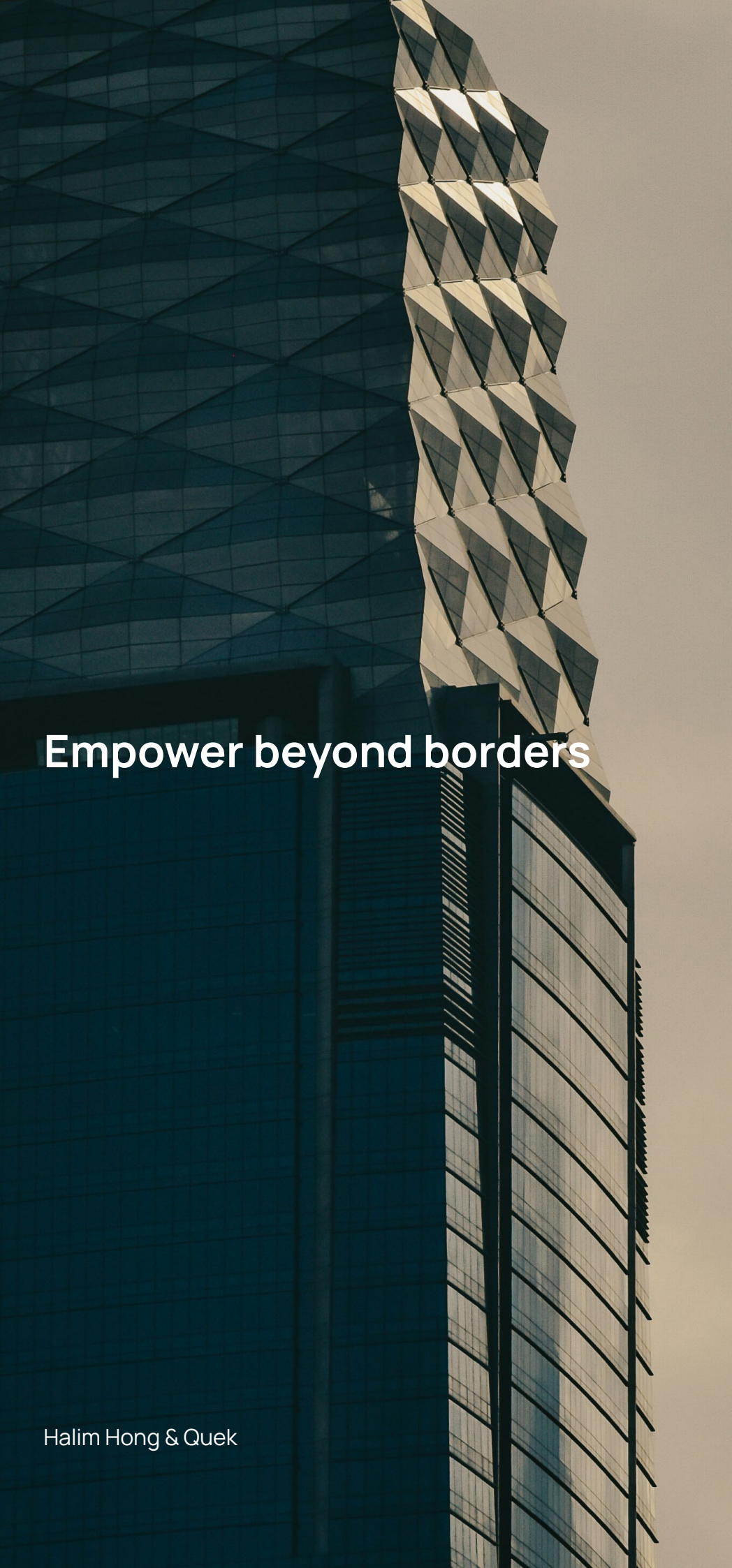


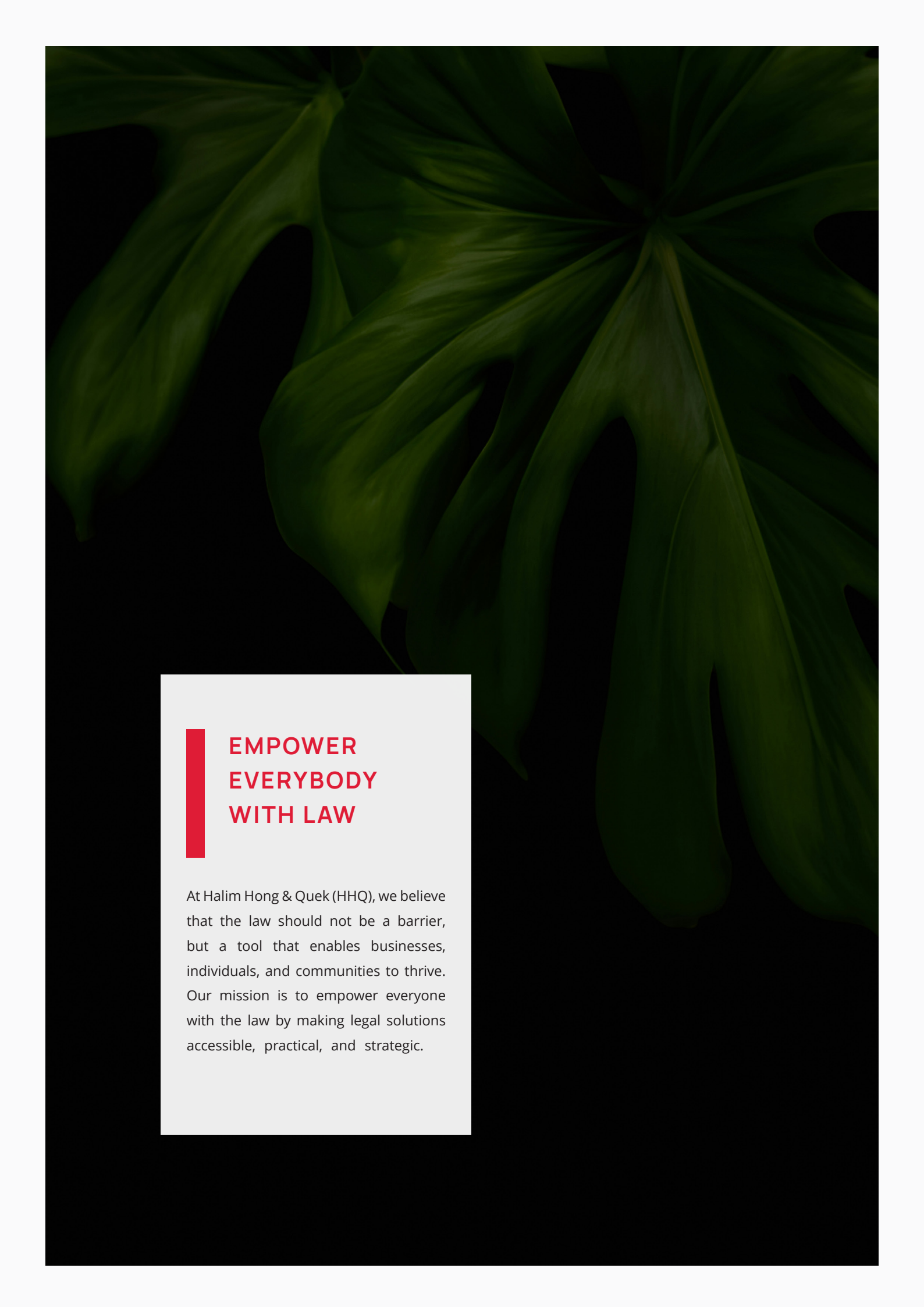


Empower beyond borders

Halim Hong & Quek

Firm Profile





EMPOWER EVERYBODY WITH LAW

At Halim Hong & Quek (HHQ), we believe that the law should not be a barrier, but a tool that enables businesses, individuals, and communities to thrive. Our mission is to empower everyone with the law by making legal solutions accessible, practical, and strategic.

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ABOUT US

Established in 2000 by its founders, Abdul Halim Bin Abd Manaf, Hong Chin Heng and Quek Ngee Meng, Halim Hong & Quek ("HHQ") was built on a vision to create a progressive and client-focused law firm grounded in integrity and excellence. Since its establishment, the firm has grown steadily, expanding its presence across major cities in Malaysia.

Guided by its founding vision and an enduring commitment to excellence, HHQ combines deep local expertise with a strong global outlook. Our mission is simple yet powerful — to empower businesses, institutions and individuals through strategic legal solutions that drive sustainable success.

For over two decades, HHQ has been a trusted partner to leading corporations, financial institutions, government bodies and private clients across Malaysia, the Asia Pacific region and beyond.

Our dynamic team is recognised for its dedication to client success, earning accolades from The Legal 500, Chambers & Partners, Asian Legal Business and IFLR1000 as a leading firm in Real Estate & Construction, Dispute Resolution, Corporate and M&A, TMT, Data Protection, FinTech, Employment, and Banking & Finance.



Best-In-Class

We aim to be the benchmark for quality in our industry and the standard by which other firms are measured.



Seamless

In collaboration with Andersen Global, we are positioned to provide the highest level of client services regardless of location.



Stewardship

We hire the best and the brightest and we invest in our people to ensure that our clients have a one-stop access to great talents.

Our Presence, Your Unfair Advantage

Global Reach

We have a global presence through the member firms and collaborating firms of Andersen Global.

Shared Values

Each and every one of the professionals and collaborating firms within our network shares our core values, ensuring the delivery of best-in-class service in a seamless and consistent manner worldwide.

Client Service

Our professionals share a common background and vision and are selected based on quality, like-mindedness, and commitment to client service.

One Firm

We are committed to building an enduring platform where clients across the globe are afforded the best, most comprehensive corporate advisory, tax, legal and management services provided by skilled staff with the highest standards.

Client Testimonials

"Halim Hong & Quek has a proven ability to navigate and negotiate complex commercial arrangements and ensure that the outcomes are aligned with the organisation's strategic interests."

- Chambers and Partners, 2026

"Halim Hong & Quek places a strong emphasis on proactive communication with clients."

- Chambers and Partners, 2026

'The HHQ team stands out for its professionalism, deep expertise, and strong client-oriented approach. Clients consistently commend the team for their responsiveness, practical insights, and strategic handling of complex matters. What truly sets HHQ apart is its meticulous case management, ensuring each matter is handled with precision, efficiency, and transparency.'

- Legal 500, 2026

"The team responds very quickly and is able to assist on urgent cases. Cases are handed by the team seamlessly."

- Legal 500, 2026

OUR PRACTICE GROUPS

Recognised for our strong industry focus, we offer a wide range of legal services to meet the needs of institutions, businesses and individuals with deep expertise, precision and responsiveness.

SERVICES

- Banking and Finance
- Capital Markets
- Corporate and Commercial
- Cross-Border Investment Service Platform
- Dispute Resolution
- Environmental, Social, Governance (ESG)
- Family Office
- Intellectual Property
- Labour, Employment & Immigration
- Personal Data Protection
- Private Equity
- Real Estate
- Regulatory & Compliance
- Restructuring & Insolvency
- Tax, Customs & Incentives

INDUSTRIES

- Agriculture
- Construction
- Education
- Energy, Mining & Extraction
- FinTech
- Healthcare & Pharmaceuticals
- Logistics & Ports
- Manufacturing
- Maritime & Shipping
- Retail
- Technology, Media & Telecommunications

Legal500

 CLIENT SATISFACTION

Chambers AND PARTNERS



IFLR1000

ITR WORLD TAX

BANKING & FINANCE

Our banking and finance practice benefits from substantial expertise cultivated over several years of dedicated experience. This depth of knowledge is evident in our advisory and representation work for banks concerning legal documentation within banking transactions. We specialise in areas such as refinancing and property financing, catering to both individual and corporate clients.

Furthermore, we have a profound understanding of the intricacies involved in the restructuring of borrower banking facilities. Our proficiency extends to drafting a diverse range of legal documents for various banking facilities, all geared towards fulfilling the working capital needs of companies. Our capabilities also encompass offering guidance on legal documentation pertaining to bridging and contract financing.

HHQ's growing Banking & Finance practice has been recognised as a "Firm to Watch" in The Legal 500 APAC rankings in 2023 and 2024.

Our collaborative approach extends to working seamlessly with the bank's legal department, particularly in cases involving loan documentation with foreign corporate guarantors. Our holistic experience spans both conventional and Islamic banking financing, demonstrating our versatility in addressing a broad spectrum of financial needs.



KEY PARTNERS



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CONSTRUCTION

Our construction law practice supports clients throughout the project lifecycle, from structuring the contract framework and managing delivery risk to resolving disputes efficiently when issues escalate. We have advised various prominent developers, contractors, consultants and other stakeholders on complex construction and infrastructure matters with practical, commercially focused guidance grounded in project and cashflow realities.

At the front end, we draft, review and negotiate construction and engineering documentation, including bespoke arrangements and major standard forms (PWD, PAM and FIDIC). We work closely with project teams to align procurement strategy, risk allocation, payment mechanisms, variations, EOT regimes, security instruments and dispute resolution provisions, ensuring contracts are workable on site and robust if challenged.

During delivery, we provide ongoing project advisory and contract administration support from procurement and tender through completion, including claims preparation, EOT and variation assessments, certification and payment issues.

When disputes arise, we represent clients in CIPAA 2012 adjudication, mediation, domestic and international arbitration, and court proceedings, including urgent interim relief, performance bond and retention disputes, and enforcement of awards and judgments.

Our Construction practice is led by our Partner, Ankit R. Sanghvi, an experienced dispute counsel with specialised construction law and adjudication credentials.



KEY PARTNER



Ankit R. Sanghvi

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Key Services:

- Contract Drafting & Review
- Project Advisory & Contract Administration
- Statutory Adjudication (CIPAA 2012)
- Dispute Resolution (Arbitration & Litigation)

CORPORATE & COMMERCIAL

At HHQ, our corporate and commercial lawyers combine legal acumen with commercial. We are dedicated to providing end-to-end, results-oriented solutions that move your objectives from strategy to successful execution.

We are an IFLR1000 recognised M&A firm and our Managing Partner is recognised as a notable practitioner in M&A by the prestigious legal market research guide which ranks leading corporate law firms and lawyers globally.

We represent a diverse network of clients ranging from public listed companies to emerging enterprises, entrepreneurs and startups across various sectors and industries. Drawing on experience in domestic and cross-border transactions, we deliver bespoke legal advice designed to fuel growth, safeguard value, and create new commercial opportunities.

Our team provides commercially astute guidance across a wide spectrum of corporate and commercial mandates. We focus on tailoring solutions to your specific business requirements – from structuring foundational contracts needed to scale, to negotiating complex arrangements with founders, directors, shareholders, strategic partners and key business stakeholders.

As a full-service firm, we move beyond traditional advisory to act as strategic partners, assembling multi-disciplinary teams to ensure a seamless, complete service.

Key Services:

- Transactional & Strategic M&A
- Capital Markets & Corporate Finance
- Corporate Advisory & Restructuring
- Investment & Fund Structuring
- Regulatory & Compliance
- Private Wealth & Succession Planning



KEY LAWYERS



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DISPUTE RESOLUTION

Our Dispute Resolution practice brings together seasoned litigators, sharp negotiators, and strategic advocates with deep expertise across real estate, construction, commercial, constitutional, employment, public interest and insolvency related disputes.

Ranked in The Legal 500, our team has successfully represented clients before all levels of the Malaysian courts and arbitral tribunals—securing favourable outcomes for both plaintiffs and defendants in complex, high-stakes matters.

At the core of our approach is clarity, speed, and efficiency. We are committed to delivering resolutions that meet our clients' objectives while minimising disruption, delay, and cost.

Key Practice Areas:

- Commercial Litigation & Arbitration
- Company & Shareholder Dispute
- Construction
- Debt Recovery
- Employment
- Fraud & Asset Recovery
- Land & Real Estate
- Land Acquisition
- Recovery Actions
- Regulatory Compliance
- Restructuring and Insolvency (R&I)
- Shipping



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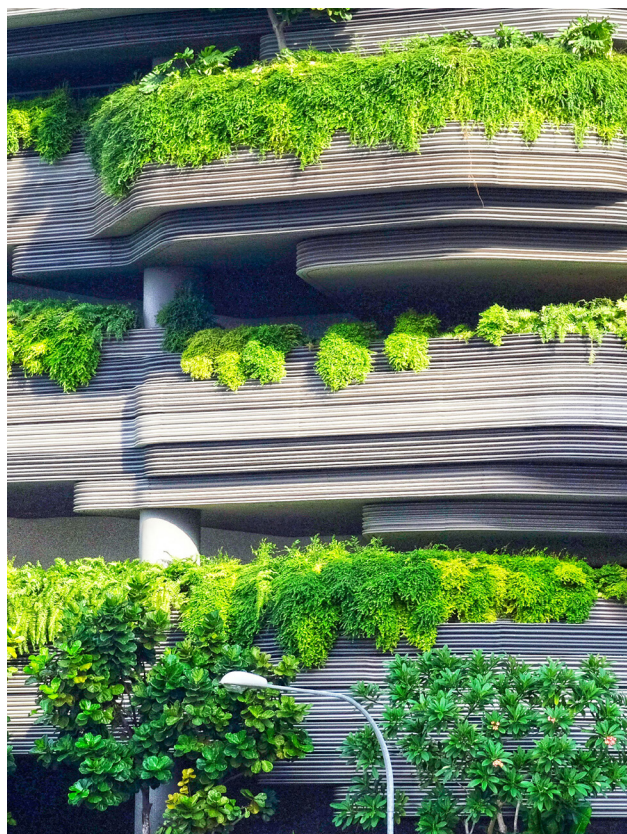
ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)

Our ESG Practice Group, led by Chong Lee Hui & Ankit Sanghvi, is dedicated to empowering clients committed to advancing environmental, social, and governance (ESG) goals. We bring together legal expertise and a deep understanding of ESG principles to guide your transition towards responsible, sustainable business practices.

We offer tailored strategies to meet your specific needs, keeping you ahead of evolving ESG standards and regulations. Whether you're in finance, healthcare, energy, real estate, or consumer goods, our team provides comprehensive legal support for a wide range of industries embracing ESG initiatives. From integrating ESG into your operations to ensuring compliance, facilitating responsible investments, and fostering stakeholder engagement, we help you navigate the complexities of the ESG landscape with confidence, driving long-term success.

Key Services

- ESG Due Diligence
- ESG Framework and Strategy Development
- Regulatory Reporting and Compliance
- Responsible Investment (RI) Advisory
- ESG Litigation
- EHS&S Framework Development
- Carbon Credits and Trading
- Human Rights
- Cybersecurity and Data Resilience
- Sustainable Finance, Including Green Bonds



KEY LAWYERS



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FINTECH, BLOCKCHAIN & DIGITAL ASSETS

The Technology Practice Group, led by Ong Johnson and Lo Khai Yi, is widely recognised in Malaysia's fintech, blockchain, and digital asset ecosystem for its strong regulatory and commercial capabilities. The team is regularly engaged to provide strategic guidance on complex, innovation-driven matters requiring deep understanding of evolving legal and technological frameworks.

The team has extensive experience in traditional fintech regulatory work, including advisory, compliance, licensing applications, and documentation across e-money, e-wallets, payment systems, remittance services, and moneylending. This enables end-to-end support for clients, from structuring and policy development to regulatory submissions and engagement with authorities.

Beyond conventional fintech, the team is heavily involved in emerging digital asset and blockchain matters, including digital asset exchanges, custody solutions, stablecoins, crypto payment models, tokenised deposits, and participation in regulatory sandbox initiatives. Their work also covers real-world asset tokenisation, DeFi structures, BNPL solutions, and related financial regulatory frameworks.

The team is known for combining legal expertise with practical technical understanding, enabling them to assist clients with white papers, consultation papers, and structured regulatory dialogues with Bank Negara Malaysia, the Securities Commission Malaysia, and the Labuan Financial Services Authority.

Both partners are active contributors to policy and industry discussions on stablecoins, tokenised deposits, and digital asset adoption, and are frequently invited to speak at forums and media platforms on fintech developments.



KEY PARTNERS



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INTELLECTUAL PROPERTY

The Technology Practice Group provides comprehensive intellectual property advisory, protection, enforcement, and commercialisation services. The team assists clients throughout the lifecycle of innovation and brand development, offering commercially focused guidance on the protection, management, and strategic use of intellectual property assets.

The practice covers trademarks, patents, industrial designs, and copyright, including registration strategies, portfolio management, opposition and cancellation proceedings, patent filing and prosecution coordination, IP risk assessments, ownership structuring, and licensing arrangements. The team regularly advises businesses operating in technology-driven and brand-focused industries on safeguarding and maximising the value of their intellectual property.

Beyond protection, the team supports clients in the commercialisation and monetisation of intellectual property through licensing, assignments, franchising, technology transfer arrangements, research and development collaborations, and IP-driven transactions. The group also advises on IP due diligence in mergers and acquisitions, transaction risk allocation, and portfolio integration.

Enforcement is a key component of the practice, with experience in infringement claims, passing off actions, trade secret disputes, domain name recovery, cease-and-desist strategies, and online enforcement measures. The team adopts a commercially driven approach to enforcement, balancing legal protection with practical business objectives.

The practice also advises on intellectual property issues arising from digital transformation and emerging technologies, including AI-generated content ownership, software licensing, open-source compliance, data ownership, and IP governance frameworks. The team serves multinational corporations, public listed companies, growth-stage technology companies, and innovation-led enterprises across sectors including telecommunications, financial services, manufacturing, retail, food and beverage, property development, hospitality, digital platforms, and emerging technology industries. Many engagements involve coordinating with foreign counsel on regional and cross-border intellectual property protection, portfolio management, commercialisation, and enforcement strategies.



KEY PARTNERS



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LABOUR, EMPLOYMENT & IMMIGRATION

Our team acts for employers and high-level employees on a full spectrum of employment and industrial relations matters in Malaysia. A defining strength of the practice is that our employment lawyers are first and foremost dispute-resolution litigators. This litigation-led foundation enables us to deliver employment advice that is not only legally sound, but rigorously tested against real litigation risk, shaped by how employment decisions are scrutinised by the Industrial Court, the Labour Court, and the civil courts.

In the context of employers, we regularly advise across all aspects of employment matters, including structuring of employment documentation, workplace policies, performance and misconduct management, internal investigations and disciplinary processes, workforce restructuring, retrenchment exercises, global mobility, regulatory compliance, risk assessment and risk-proofing employment decisions. Our advice is anchored on the law as well as the commercial and practical reality.

Our team advises and acts for a diverse client base comprising public-listed companies, multinational corporations, educational institutions, and organisations across manufacturing, real estate, technology, hospitality, and services sectors. Many of our mandates involve sensitive or high-stakes employment issues with significant financial, operational, or reputational exposure.

Our standing in the market has been recognised through independent legal directories and industry awards, including:

- ALB Malaysia Law Awards 2025: Winner – Labour and Employment Law Firm of the Year
- ALB Southeast Asia Law Awards 2024: Finalist – Labour and Employment Law Firm of the Year

Key Services

- Employment advisory and regulatory compliance
- Employment documentation (contracts, handbooks, policies)



KEY PARTNERS



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- Performance management and disciplinary processes
- Workplace investigations and domestic inquiries
- Retrenchment, redundancy, and workforce restructuring
- Contentious employment disputes, litigation and appeals
- Trade unions, collective bargaining, and collective agreements
- Global mobility and immigration
- Occupational safety and health
- Employment insurance and social security compliance
- ESG – Social (labour and workplace governance)

MARITIME AND SHIPPING

Navigating the intersection of maritime commerce and complex litigation requires a rare blend of industry intuition and legal mastery. Our practice is built on this synergy, offering global clients a multidisciplinary shield against the evolving risks of the shipping world.

We deliver more than legal advice; we provide commercial resilience. Our Maritime & Shipping team is recognised for its ability to solve the industry's most pressing challenges with pragmatic, sector-specific strategies.

The team is led by Siva Kumar Kanagasabai, a Legal 500 Asia Pacific-ranked 'Leading Lawyer' and a 'prominent figure in the market' according to Chambers and Partners with more than 30 years of experience in the legal industry.

Our team excels at the 'sharp end' of maritime law, including:

- **Emergency Interventions:** Vessel arrests as security for litigation and as interim measure in aid of foreign proceedings, collision claims, and oil pollution claims.
- **Commercial Disputes:** Charterparty disputes, cargo claims, and Incoterm contract litigation, fraud and ship mortgage enforcement under conventional and Islamic facilities.
- **Global Arbitration:** Resolving cross-border commodity, charterparty and maritime disputes through ICC and AIAC frameworks.
- **Oil spills and regulatory issues**

By integrating multidisciplinary expertise with a deep understanding of the global supply chain, we safeguard our clients' interests in any jurisdiction.



KEY PARTNER



Siva Kumar Kanagasabai
Senior Partner
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Key Services:

Advisory and legal representation in:

- Vessel arrests and claims related thereto
- Charterparty disputes
- Oil pollution claims
- Cargo claims
- International trade and Incoterm disputes
- Collision claims
- Fraud
- Enforcement of ship mortgages under both conventional and Islamic facilities
- Domestic and international arbitrations
- Port related disputes
- Interim measures in aid of arbitration relating to in rem claims
- Filing of caveats against arrest and caveats against release of vessels
- Sale & purchase of Vessels

PERSONAL DATA PROTECTION

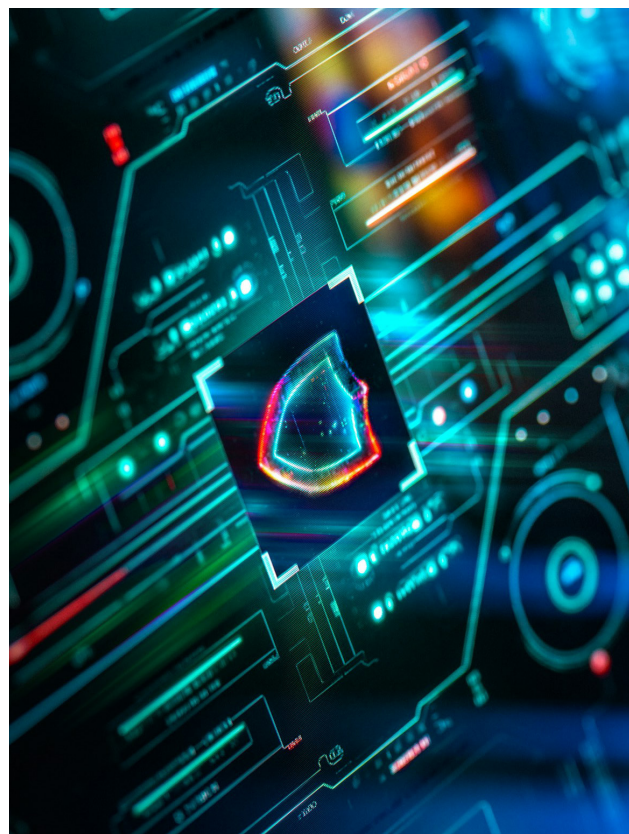
The Technology Practice Group, led by Ong Johnson and Lo Khai Yi, is recognised as one of Malaysia's leading personal data protection and privacy practices. The team provides end-to-end PDPA support, including compliance advisory, PDP framework development, audits, gap assessments, policy drafting, training for boards and senior management, and outsourced Data Protection Officer (DPO) services for multinational corporations and public-listed companies.

A defining strength of the practice is its extensive experience in personal data breach response. The team operates a dedicated 24/7 incident-response function, advising on breach investigations, regulatory and data subject notifications, engagement with the Personal Data Protection Commissioner, forensic and cybersecurity coordination, remediation strategies, and crisis management. Ong Johnson and Lo Khai Yi have managed numerous high-severity and cross-border incidents involving multinational organisations and are widely recognised for their practical, solutions-oriented approach to crisis management and regulatory engagement.

The team advises clients across a broad range of industries, including telecommunications, financial services, healthcare, manufacturing, property, hospitality, energy, logistics, retail, e-commerce, education, and technology. Many engagements involve cross-border data protection issues and coordination with international counsel, reflecting the team's ability to navigate complex multi-jurisdictional matters.

Ong Johnson and Lo Khai Yi were appointed by the Personal Data Protection Commissioner to contribute to key national data protection initiatives, reflecting their role in shaping Malaysia's data protection landscape.

They are also authors of Personal Data Protection Law: A Legal and Corporate Guide to Data Privacy and are regularly invited to speak on data protection, cybersecurity, governance, and emerging technologies. Their regulatory insight and practical experience have established the Technology Practice Group as a trusted adviser on personal data protection and data breach matters in Malaysia.



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REAL ESTATE

HHQ's Real Estate practice is the cornerstone of the firm and a recognised industry leader, consistently delivering exceptional results in complex, high-value transactions.

We provide end-to-end solutions across the full real estate cycle, covering acquisition, investment, development, leasing, financing, restructuring, and asset disposition. Our expertise spans commercial, residential, and industrial real estate, including industrial parks, urban townships, Malay reserve land, rent-to-own schemes, strata management, and foreign ownership.

Ranked as a "Leading Firm" in the Asia-Pacific region by The Legal 500, Chambers and Partners, asialaw, Asia Business Law Journal, and Global Law Experts, our team operates seamlessly across Kuala Lumpur, Penang, and Johor Bahru, ensuring comprehensive nationwide coverage.

We integrate expertise in construction, ESG, regulatory compliance, and dispute resolution, advising clients on project and construction contract management, licensing and permits, REIT regulations, strata management, housing development disputes, and litigation under the Construction Industry Payment and Adjudication Act 2012 (CIPAA).

In 2024, our team advised SkyWorld Development Berhad in its Joint Development Agreement (JDA) with Penang Development Corporation Properties Sdn Bhd (PDCP). This project is set to deliver the nation's largest affordable housing initiative, with a gross development value (GDV) of RM13 billion in Penang.

With a strong track record and multidisciplinary capabilities, HHQ stands as a trusted legal partner for real estate players in Malaysia and beyond.



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RESTRUCTURING & INSOLVENCY

We advise companies and boards facing financial distress, as well as creditors and investors seeking to protect their position and to maximise recovery when counterparties face financial issues. Clients typically engage us when liquidity tightens, enforcement risk escalates or stakeholder positions harden and a legal process is required to manage risk and control outcomes.

Led by Lum Man Chan, our team advises on restructuring and insolvency matters across schemes of arrangement, judicial management and private liquidations. Our experience is grounded in contested court processes under the Companies Act 2016, including matters involving creditor opposition, enforcement risk and time-sensitive applications.

We focus on helping clients evaluate viable pathways at an early stage, formulate strategies that are legally defensible and manage the transition from restructuring to enforcement or exit where continuation is no longer realistic. Our role is to bring clarity, discipline and control to situations where outcomes are uncertain and options seem constrained.

Key Services:

- Distress and restructuring advisory: assessment of viability, restructuring pathways, stakeholder dynamics and board-level risk.
- Schemes of arrangement, including pre-packaged schemes, and related court applications and implementation processes.
- Judicial management: advisory and applications on both debtor-side and stakeholder-side.
- Restraining orders and creditors' meeting processes under the Companies Act 2016.
- Private liquidations: appointment of liquidators, creditor advisory and insolvency process management
- Creditor enforcement and recovery strategy: security enforcement, priority analysis and recovery planning in distressed scenarios.
- Insolvency-related disputes: opposition to restructuring steps, priority challenges and litigation arising from insolvency processes.
- Director and shareholder advisory where insolvency risk intersects with fiduciary duties, personal exposure or shareholder conflict.



KEY PARTNER



Lum Man Chan

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TAX, CUSTOMS & INCENTIVES

Working closely with Andersen Tax and leveraging the broader Andersen Global network, HHQ's Tax, Customs & Incentives practice provides integrated legal and tax advisory support to corporations, multinational enterprises, investors, financial institutions, developers, and high-growth businesses operating within Malaysia and across the region.

Our practice adopts a commercially driven and solutions-oriented approach, combining legal, regulatory, dispute resolution, and tax advisory perspectives to support clients through increasingly sophisticated business and regulatory environments. We work closely with HHQ's Corporate & Commercial, Real Estate, Technology, Banking & Finance, ESG, Employment, and Dispute Resolution practice groups to deliver seamless multidisciplinary solutions aligned with our clients' strategic and commercial objectives.

Our capabilities include advising on:

- tax-efficient structuring for mergers & acquisitions;
- cross-border investments and regional expansion;
- corporate restructurings;
- real estate and infrastructure transactions;
- indirect tax and customs matters;
- transfer pricing and international tax;
- tax incentives and regulatory compliance;
- tax dispute and dispute resolution;
- high net worth analysis; and
- license and immigration compliance.

We also represent and assist clients in engagements with the Inland Revenue Board of Malaysia and the Royal Malaysian Customs Department involving audits, investigations, negotiations, and dispute resolution proceedings. Where necessary, we act in appeals before the Special Commissioners of Income Tax, Customs Appeal Tribunal, High Court, Court of Appeal, and Federal Court.



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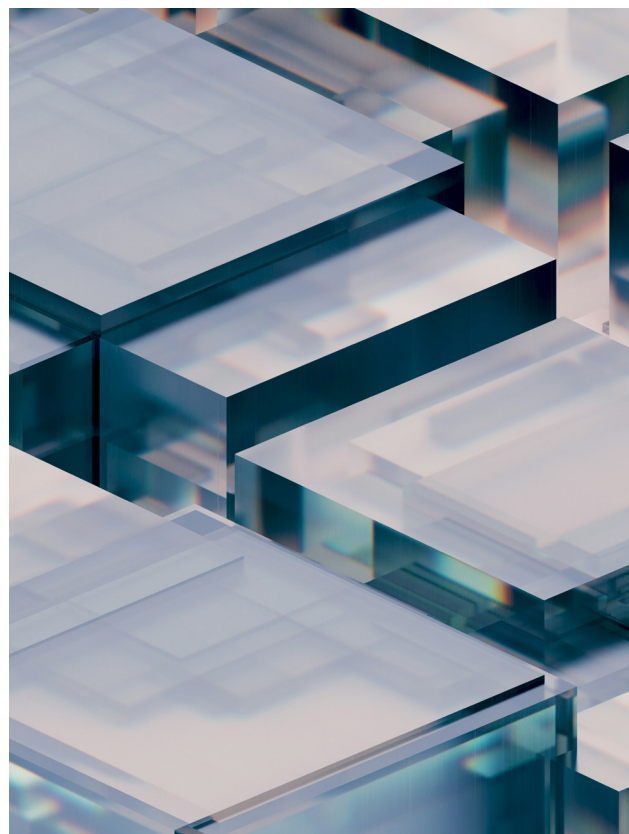
TECHNOLOGY, MEDIA & TELECOMMUNICATIONS

The Technology Practice Group, led by Ong Johnson and Lo Khai Yi, is widely recognised in Malaysia as a leading adviser across technology, media, telecommunications (TMT) and personal data protection matters. The team is regularly engaged by multinational corporations, regulated entities, digital platforms, infrastructure providers, and high-growth technology companies navigating complex and rapidly evolving regulatory environments.

On the TMT, the practice advises on the full lifecycle of technology transactions and commercial arrangements, including SaaS and licensing agreements, system integration and IT outsourcing, cloud and data centre arrangements, platform and API frameworks, and telecommunications infrastructure projects such as fibre rollout, tower arrangements, and hyperscaler data centre developments. The team also supports TMT-related M&A, including SaaS exits, telecom consolidation, and digital infrastructure carve-outs, with a strong focus on regulatory due diligence and cross-border structuring.

In parallel, the group maintains a leading personal data protection practice under the PDPA framework, advising on compliance programmes, policies, audits, DPO outsourcing, and regulatory engagement. A key strength lies in personal data breach response, where the team provides 24/7 incident support covering regulator notifications, forensic coordination, remediation strategy, and crisis management across multi-jurisdictional breaches.

The practice also engages closely with regulators, contributes to national PDPA policy development, and supports clients across sectors including financial services, healthcare, telecommunications, retail, and digital platforms. Its integrated expertise in technology, data governance, and regulatory compliance positions the team as a trusted adviser in Malaysia's digital economy.



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HHQ CROSS-BORDER INVESTMENT SERVICE PLATFORM

The HHQ Cross-Border Investment Service Platform is a dedicated one-stop investment facilitation platform supporting foreign investors throughout their investment journey in Malaysia and across ASEAN.

Combining legal, regulatory, corporate, tax, and operational advisory services, the platform provides integrated solutions to help investors establish, operate, and expand their businesses efficiently and compliantly. From market entry and investment structuring to licensing, regulatory approvals, operational compliance, and regional expansion, HHQ serves as a trusted partner throughout the investment lifecycle.

Leveraging HHQ's extensive experience in foreign direct investment (FDI) projects, together with its strategic collaboration with Andersen Malaysia and access to the Andersen Global network, we support investors from China, ASEAN, and other key international markets seeking opportunities in Malaysia and the wider ASEAN region.

Our Four-Phase Investment Lifecycle Framework

- Phase 1 – Investment Planning & Market Entry
- Phase 2 – Project Development, Approvals & Compliance
- Phase 3 – Commissioning & Operational Readiness
- Phase 4 – Business Continuity, Expansion & Long-Term Growth



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STRATEGIC ALLIANCE WITH HAROLD & LAM PARTNERSHIP



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Since 2020, our strategic alliance with Harold & Lam Partnership (HLP) has been driven by a shared commitment to delivering high-quality, cost-effective legal solutions to our clients. By combining our strengths, we provide seamless, multi-disciplinary legal services that address the full spectrum of our clients' business needs.

Together, we leverage the expertise of over 80 lawyers and 200 staff, offering cross-disciplinary support across key practice areas, including real estate and construction, dispute resolution, and regulatory compliance. This alliance allows our clients to benefit from a deeper talent pool, broader industry insights, and a more comprehensive approach to problem-solving.

HLP is a top-ranked firm in Construction Law, recognised as a Band 1 firm by Chambers & Partners. It has also earned accolades in Dispute Resolution and Labour & Employment from Chambers & Partners, The Legal 500, and Benchmark Litigation. Notably, HLP's Founding Partner, Lam Wai Loon, has been recognised as a Litigation Star by Benchmark Litigation Asia-Pacific, reinforcing the firm's reputation for legal excellence.

By working together, HHQ and HLP provide clients with enhanced legal support, combining our shared resources, knowledge, and networks to navigate complex legal challenges with efficiency and confidence.

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